

BSW STP Mental Health Strategic Transformation

**Bath and North East Somerset, Swindon and Wiltshire (BSW)
Sustainability and Transformation Partnership (STP)**

Strategic Drivers

National

- *Five Year Forward View for Mental Health*
- *Transforming Care Programme*
- *Stepping Forward*
- New Care Models
- Integrated Care Systems development

STP

- Focus on prevention and early access
- Providing more community based models, close to home
- Reducing inpatient admissions
- Increasing quality of care and outcomes
- BSW and BNSSG Mental Health transformation
- Mental health workforce plan
- Demographics

AWP

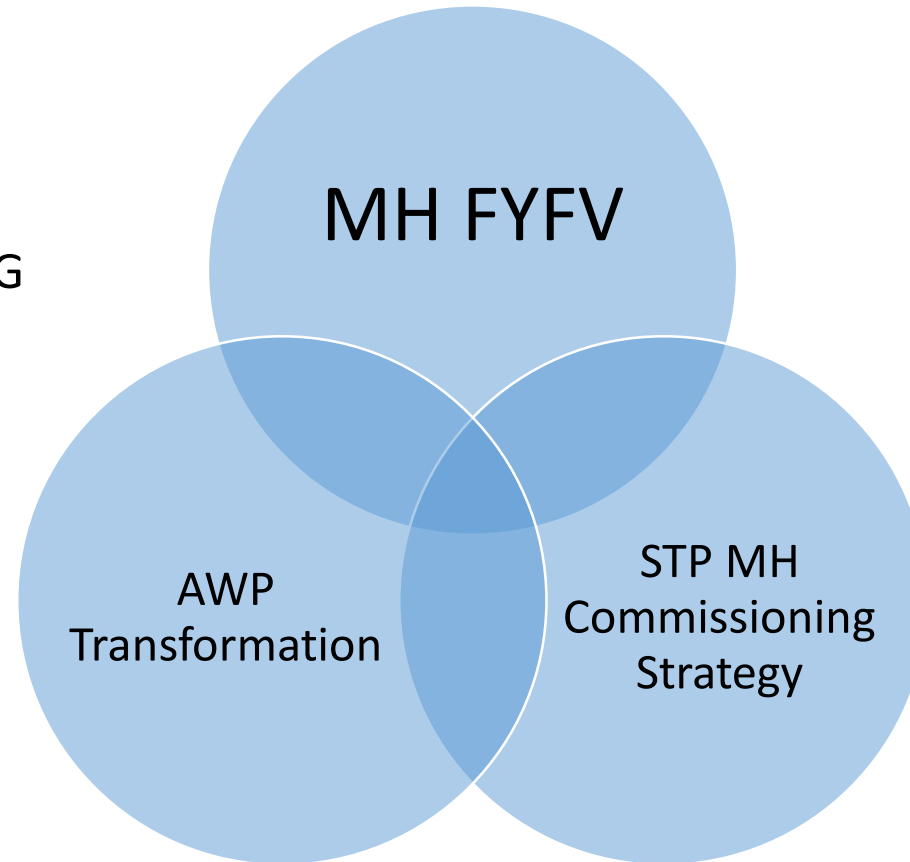
- Clinical Strategy: Community care close to home; Inpatient campus/ no standalone wards (max 18 beds)
- Increased demand and acuity
- Recruitment and retention of staff
- Effective deployment of staff
- Estate not fit for purpose
- Financial sustainability of core and new mental health services



BSW Mental Health Transformation – Case for Change

Need to consider:

- Interdependencies with BNSSG
- Specialist Commissioning
- Banes MH Strategy



BSW Case for Change

- Enhanced community service with additional investment (ACU established in Swindon; PCLS roll out commenced; Perinatal Community Service)
- Consolidation of inpatient beds for enhanced therapeutic offer
- Re-location from poor estate to purpose built estate and to respond to referral patterns and future demand
- Opportunity for integration of physical and mental health (e.g. older adults; co-location opportunities)
- Consolidation of inpatient services complex, no 'natural' BSW solution, likely to represent 'significant' service change

BSW Mental Health Transformation – CCGs commitment

We are committed to ensuring that the people of BSW can:

- Access the services and support they need
- Have a choice over how they receive services and support
- Have control over the services and support they receive
- Expect the commissioning and delivery of those services to be integrated
- Demand that commissioners seek to improve and develop services in line with best practice and need
- Be involved in planning and delivering treatment and support
- Have the opportunity to influence how services are commissioned and provided

Clinical Models and Operational Redesign

Transformation plan	Impact
Develop a standardised model for Primary Care Liaison Services (PCLS)	Improved interface between AWP and primary care, with better signposting to other support services for service users and referring clinicians, clear standards for access to mental health services and brief interventions
Creation of new Acute Community Units (ACU) to enable more service users to be treated closer to home	Providing an alternative to hospital admission, enabling more service users to be supported in the community
Providing a centralised Bed Management Hub for all inpatient services	Admission to the most appropriate setting when required, resulting in reduced transfers and shorter lengths of stay for service users, supporting a continued reduction in out of Trust placements
Deploy standardised care packages and interventions at stages of the care pathway for selected diagnoses	Consistent, seamless care delivering better outcomes for service users
Standardising inpatient care and offering inpatient services in fit for purpose, campus environments	Service users have the right length of stay for their needs, shorter admissions and improved experience

BSW STP Mental Health Commissioning Strategy

- Promote MH&WB;
- Access to support and treatment;
- Access to accommodation and housing support;
- Promote recovery;
- Support for employment;
- Promote community-based provision;
- Ensure integrated MH services

#MAKE SOME NE WELCOME

.The story so far

- Started life as a twitter campaign and a way to engage local groups to encourage them to be inclusive
- Has signed up over 80 groups in Wiltshire
- Works with these groups to identify ways in which they can engage with people in their community
- Asks groups to nominate a 'buddy'
- Mainstream groups incredibly willing to be inclusive

Group Work: Tidworth Men's shed

- Man with PTSD and history of Alcohol misuse
- Unable to maintain fence, dog taken away
- 'Men's Shed' rebuilt fence, neighbour paid
- Man got his dog back and given up alcohol.

'It appears that as soon as he realised that there were people on his side he was able to take the next step.'



Process - BSW MH Transformation

- Adapt programme structure and re-align resources
- Modelling and Metrics
- Analysis and Impact Assessment
- Commissioning Strategy and Plan
- Business Case – Options Appraisal and Benefits Realisation
- Stakeholder Engagement & Public Consultation

STP
Mental Health
Workstream

High level
Commissioning Timeline

AWP Milestones



Next Steps

- Further analysis underway:
 - Modelling to evaluate number and type of beds required
 - Value for money and affordability
 - Interdependency between BNSSG and BSW
 - Transport impact
- Agree criteria against which to assess options
- Scoring of options